

Kaipātiki Community Facilities Trust

Strategic Direction 2020



Our vision for Kaipātiki

"A place where people choose to live, work , play, walk, ride, and involvement themselves in the increased opportunities for recreation and community activity and a community that celebrates its neighbourhoods."

The Treaty of Waitangi principles and provisions are important for the development of our strategies in this plan, and will be incorporated into all aspects of community development planning and programme delivery as does the key priorities within the Kaipātiki Local Board Plan and our communities of interest.

Together with our partner, the Kaipātiki Local Board, we will plan the key outcomes identified from the current Local Board Plan of which will form the basis of the Work Plan each year.

KCFT believe that a community is the essential building block of society, and that Kaipātiki will always be a vibrant healthy and safe area of Auckland Region if we all work together to achieve. Key identified outcomes will also be included within the annual Work Plan of the KCFT.

Our Leadership in community development will foster active community participation so that community members, individuals and organisations within the area will be intensely proud of the area and demonstrate this pride in their collective approach and responsiveness to meet current needs and trends.

With our community partners, we will walk alongside communities as it is then we will together exist to create value for our communities on a long term basis by building on those partnerships that empowers and enhances Kaipātiki.

The Trust is committed to serving and supporting sustainable communities because our role succeeds where communities thrive.

Our Statement of Intent

- We use a lens of diversity, inclusion and accessibility to maximise social benefit on all our programmes, projects.
- Collaboration, co-ordination and connection is vital to the creation of pathways to create the vibrant, sustainable communities.
- As the lead agency for the Kaipatiki Local Board, together we will focus on enabling and delivering co-ordination and collaboration action derived from what communities want and can be part of the Kaipatiki Local Board Plan.

Our Strategic Direction

- **Enhancing** quality of life issues that concern residents and reinforced at the neighbourhood level by the partnership model as lead agency for the Kaipatiki Local Board. This partnership will also facilitate pathways that afford residents and their communities to be part of informing policy-making at the local level through the development of the Kaipatiki Local Board Plan and other consultation opportunities.
- **Building social capital** - This is the ongoing work of identifying and connecting people and organisations to each other. It is often through this process that important links are made between community assets and those who need them. In time, formal network mapping sessions may be useful in offering "clues as to where there are strengths and weaknesses in the neighbourhood's networks." As the neighbourhood's social capital increases, opportunities to develop more knowledge about, and more skills amongst, residents will emerge.
- **Engagement Process** - Whether neighbourhood-based work is initiated from within or outside the community, an effective process is needed to identify neighbourhood leaders and engage them to help identify important issues. Within this process, it is critical for those living in the place to define its boundaries... even if they don't correspond to the "official" definition
- **Planning and problem-solving:** At some point, the community will want to take on issues and engage in problem-solving. At this time, a formal vision or set of goals should be established to guide this work. Building on resident ownership and shared responsibility for community issues through placemaking and sustainable practises that grow neighbourhoods therefore creating space and time for community conversations that will strengthen relationships between neighbours therefore contributing positively to individual health and well-being and increase
- **Initiating** processes around community change by sharing initiatives that teach new skills, share resources and this includes plans that harness the wisdom of youth and elders as we develop social/neighbourhood capacity to take action and using strategies that fit the situation (community development processes and social action strategies)
- **Partnering and collaboration with**, with Government Agencies, Business and community to achieve quality programmes and connecting factors affecting our quality of life at a manageable scale and identifying and building on neighbourhood strengths (assets); contained within the Local Board Plan or through other local mechanisms (networks).
- **Maximising** community control of activity and decision-making that are inclusive and promote the strengthening the local economies; through increasing employment opportunities locally for all.
- **Mobilising** under-utilised resources, skills, knowledge and networks through mapping of our community assets and through festivals and events that showcase artistic talents in ways that foster a sense of connection and diversity and therefore building social connections and relationships within neighbourhood that are part of (building social capital).
- **Communication:** Effective, open communication that helps to build trust - using all forms of media - is critical throughout the work of neighbourhood-building.

STRATEGIC GOALS

Connect - Be Connected

- Connection with and enhancement of links between partners and providers to network, share best practice, develop and collaborate on key community topics/trends.

Be Active- Increase Participation in Community

- Leadership, co-ordination, facilitation, delivery, and support for the wider communities that focuses around community development or place shaping achieving a well informed community.

Take Notice- Quality Experiences

- Growing and supporting an integrated system to ensure resident neighbourhoods in the community are enriched by quality community engagement experiences through various mechanisms and opportunities.

Keep Learning - Shared and Informed Communities

- Support our communities to share their experiences with the Kaipatiki Local Board through the available mechanisms or forums.
- Support our Kaipatiki Local Board to meet future development of spaces and places through an informed community.

Give - Influence

- Provide for a welcoming and inclusive environment where neighbourhoods and individuals feel they are respected which attributes to a positive and caring community.
 - Be a well informed advocate for and promotion of participant focused opportunities which with benefit all residents and neighbourhoods.
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Connect by;

- Sharing research and best practice and promoting the benefits of collaboration.
- Listening to and mobilising the community to share with Kaipātiki Local Board through their forums
- Providing, and promoting key messages across Kaipātiki .

Be Active by;

- Supporting a planned programme of relevant of opportunities and integrated experiences in community which encourage placemaking and/or placeshaping.
- Developing initiatives that focus on growing participation in our neighbourhoods
- Facilitating / organising events, projects or activities that are meet needs of community.

Take Notice by;

Providing pathways and opportunities that encourage engagement and participation.

- Educating, and upskilling to build a network of skilled communities in Kaipātiki
- Working with partner organisations to support our stakeholders to optimise neighbourhood opportunities.
- Supporting our Kaipātiki Local Board to meet future development of spaces and places.

Keep Learning by;

- Supporting a network of collaborative community partners and stakeholders.
- Creating new relationships and maintaining existing in local neighbourhoods
- Providing opportunities to connect and share through our communities' events or projects.

Give by:

- Provide an inclusive environment within all activities and projects whereas the community thrives.
- Provide advocacy at all levels with the Kaipatiki Local Board.

The Neighbourhood Change

It Makes Good Sense.....

1. **Enhancing** quality of life issues that concern residents and reinforced at the neighbourhood level in partnering with the Local Board.
2. **Connecting** factors affecting our quality of life at a manageable scale
3. **Mobilising** under-utilised resources, skills, knowledge and networks
4. **Initiating** sustainable processes of renewal and community change
5. **Building** resident ownership and shared responsibility for community issues
6. **Informing** policy-making at the local level
7. **Strengthening** trusting relationships between neighbours contributes positively to individual health and well-being and are essential in times of emergency

Together, we will uncover inspirational ideas that build neighbourhoods such as:

- **Mapping** community assets
- **Creating** space and time for community conversations and family leisure
- **Healthy** aging plans that harness the wisdom and caring of elders and their own neighbours
- **Festivals** and events that showcase artistic talents in ways that foster a sense of connection and diversity
- **Sharing** initiatives that teach new skills, share resources and grow neighbourhoods.
- **Strengthening** local economies;
- **Neighbourhood** that are inclusive and promote family leisure and recreation

Our Approach to Building Neighbourhoods

The following principles and practices are proposed in ***Where We Live Matters*** as the foundation of effective neighbourhood work:

- Determining whether a neighbourhood is ready for this kind of work and when this is not the case, working to build readiness;
- Maximizing neighbourhood control of activity and decision-making;
- Identifying and building on neighbourhood strengths (assets);
- Building social connections and relationships within the neighbourhood (building social capital);
- Developing social/neighbourhood capacity to take action and;
- Using strategies that fit the situation (community development processes and social action strategies)

A community that is developed from this model would:

- Improve social connectedness - connection to self, place, whanau and community with the Kaipatiki Local Board and its wider communities.
- Celebrate Diversity – People from different backgrounds feel welcome and safe
- Increase cultural identity – so our people have strong connections to culture and we respect and celebrate people from different cultures to ours
- Use resources in a manner that accounts for the whole system's requirements
- Recycle spent resources to sub-systems which support the whole system's renewal and evolutionary processes.
- Exchange knowledge with other communities and use that learning to create still more self-sustaining systems
- Provide satisfying, cooperative and evolving work processes that enable people to use and develop their best talents and skills
- Make learning and community development one of the communities highest priorities

Kaipātiki Community Facilities Trust

KCFT was established in August 1982, as the 'Birkdale College and Community Pool Trust' by the former Birkenhead City Council as a contract partner to deliver recreation spaces and services to that community. The Trust became a Registered Charitable Trust under the Charitable Trusts Act 1957 The College and Community. The Trust was registered again in 1994 as 'The Birkenhead Community Facilities Trust's (CFT) to accommodate the changes within the former North Shore City Council. Today the Kaipātiki Community Facilities Trust (name change in 2015) is the lead delivery provider (community development, events and programmes) to the Kaipātiki Local Board.

The KCFT is governed by a board of trustees. Trustees take overall control of and responsibility of the KCFT under the stewardship of the Manager. Trustees are responsible for approving the Schedule 1 (Partnering Agreement) and Statement Financial Budgets. The number of trustees will be not less than five or more than eight under the current Trust Deed. All trustees are guided by the Charitable Trusts Amendment Act 1993, the Trustee Amendment Act 1988, the Local Government Act 2002, the Employment Relations Act 2000, the Health and Safety in Employment Acts 1992/2002 and other legislation which has a direct bearing on the trust from time to time. Trustees are also guided by the requirements of the Trust Deed and receive no remuneration for their duties as trustees.

The KCFT Board of Trustees delegates the day-to-day management operation of the KCFT to the Manager who reports monthly to the board. The Board meets monthly to consider management and financial reports and to make decisions for the prudent management of the KCFT. The KCFT reports on regular cycle to the Kaipātiki Local Board and the KCFT is committed at all times to acting consistently with the principles of the Treaty of Waitangi

Whilst the objective of the KCFT is to provide community development leadership within the Kaipātiki Local Board area, we will of course provide services outside those parameters to meet local needs and address local trends in a collaborative working model. These outcomes reflect the breadth of the work the KCFT undertakes, in partnership with the Kaipātiki Local Board, and its communities, however underpinning all of these is a strong partnership base across the community that works with us for the benefit of the residents of Kaipātiki.

The KCFT report on opportunities and trends, and alongside the prescribed monthly plan, will prepare and file full and concise reports on a quarterly basis. The KCFT does not have capital commitments as the KCFT has the use of Auckland Council property which is support by the Kaipātiki Local Board. The KCFT holds it's Annual General Meeting in August / September of each year, where the appropriate documents are tabled, received and filed. The KCFT is registered with the Charities Commission. CC25445

KCFT PERFORMANCE INDICATORS - BY 2020

The key communities will have a shared vision for the future of Kaipātiki spaces and places through the KCFT Partnering with Kaipatiki Local Board.

- KCFT was utilised as the information hub for the community relating to community development, placemaking and placeshaping.
- KCFT will ensure our ethnic communities have been well supported through culturally specific and diverse programmes/projects and are actively involved in roles at a local level.
- Young people are actively involved in the decision making process relating to community through the Kaipātiki Local Youth Board, the youth voice.
- School aged children have had quality experiences and skills and opportunities to participate in a diverse range of local topics by having a regular voice through the Student and Children Panels.
- Volunteers in the community will have had opportunities to upskill and increase their knowledge and skills
- KCFT promoted all preschool children to be active and their first experiences will be fun, playful and engaging through Preschool Play.
- Community Organisations, places and spaces, will be well equipped and capable to meet the changing needs of the community.
- Key agencies in the Kaipātiki area will be working a collaborative model to maximise the use of each other's expertise and resources