

Kaipatiki Community Facilities Trust

Strategic Direction 2020

The Treaty of Waitangi principles and provisions are important for the development of our strategies in this plan, and will be incorporated into all aspects of community development planning and programme delivery.

As does the key priorities within the Kaipatiki Local Board Plan. We believe that a community is the essential building block of society, and that Kaipatiki (Birkenhead, Northcote and Glenfield) will always be a vibrant healthy and safe area of Auckland Region.

Our Leadership in community development will foster active community participation so that community members, individuals and organisations within the area will be intensely proud of the area and demonstrate this pride in their collective approach and responsiveness to meet current needs and trends.

The Trust is committed to serving and supporting sustainable communities because our role succeeds where communities thrive.

Together with our contract partner, the Kaipatiki Local Board, our community partners, we will walk alongside the communities of Beach Haven Birkdale Birkenhead Northcote and Glenfield (Kaipatiki) as it is then we will all exist to create value for our communities on a long term basis by building on those partnerships that empowers and enhances communities in Kaipatiki.

“what we do today reflects on tomorrow”

The Trust continually, provide support around Tikanga Maori, and all that increases Te Ao Maori, shared outcomes and benefits through collaboration with mataawaka/mana whenua driven kaupapa. The Trust will ensure that local Maori are involved within the leadership; of appropriate consultation/ hui and projects. Therefore the Trust continues to place high value on a bi-cultural approach to Maori and Pakeha working together in partnership, based on the Treaty of Waitangi, along with full engagement in our multi-ethnic and diversely rich cultural society.

Mission Statement

Collaboration and connection is vital to the creation of pathways to create the vibrant, sustainable sectors of our communities.

Our Values:

At Kaipatiki Community Facilities Trust we value:

- People - We put the whole community at the heart of what we do, we value each other and welcome diversity.
- Respect - We are respectful of all and welcome open and honest discussion.
- Positivity - We have a positive and dynamic approach to our work.
- Change - We embrace change, learn from our mistakes and seek to find solutions.
- Accountability - We do what we say we will do.

Our Intent

To focus from the get-go on enabling and delivering collaboration action derived from what communities want and can be part of.

Enhancing quality of life issues that concern residents and reinforced at the neighbourhood level by the partnership model of lead agency for and with the Kaipatiki Local Board.

Partnering with, with Government Agencies, Business and Education to achieve quality programmes.

Collaboration with Government agencies and local organisations by connecting factors affecting our quality of life at a manageable scale

Mobilising under-utilised resources, skills, knowledge and networks

Initiating sustainable processes of renewal and community change by placemaking and therefore maximising neighbourhood control of activity and decision-making;

Building resident ownership and shared responsibility for community issues through placemaking and social connections and relationships within the neighbourhood (building social capital);

Informing policy-making at the local level = Kaipatiki Local Board Plans

Strengthening trusting relationships between neighbours contributes positively to individual health and well-being and are essential in times of emergency or other factors in neighbourhoods, pathways to local economies; increasing employment opportunities locally.

Our Approach to Building Neighbourhoods;

The Treaty of Waitangi principles and its provisions are important for the development of our strategies in this plan and are incorporated into all aspects of community development planning and programme delivery.

*The following principals and practises are proposed for all our projects as the foundation of effective neighbourhoods work therefore determining whether a neighbourhood is ready for this kind of work and when this is not **the** case, working to build readiness. Together, we will uncover inspirational ideas that build neighbourhoods such as:*

- **Mapping** community assets
- **Creating** space and time for community conversations and family leisure and sharing
- **Healthy** aging plans that harness the wisdom and caring of elders and their own neighbours
- **Festivals** and events that showcase artistic talents in ways that foster a sense of connection and diversity
- **Sharing** initiatives that teach new skills, share resources and grow neighbourhoods.
- **Strengthening** local economies; increasing employment opportunities locally.
- **Neighbourhoods** that are inclusive and promote family leisure and recreation

Key Elements of the Approach; While the approach itself as fluid and dynamic rather than linear, the following key elements are seen as particularly important:

An Engagement Process -	Whether neighbourhood-based work is initiated from within or outside the community, an effective process is needed to identify neighbourhood leaders and engage them to help identify important issues. Within this process, it is critical for those living in the place to define its boundaries... even if they don't correspond to the "official" definition
Building social capital	This is the ongoing work of identifying and connecting people and organizations to each other. It is often through this process that important links are made between community assets and those who need them. In time, formal network mapping sessions may be useful in offering "clues as to where there are strengths and weaknesses in the neighbourhood's networks." As the neighbourhood's social capital increases, opportunities to develop more knowledge about, and more skills amongst, residents will emerge.
Planning and problem-solving:	At some point, the community will want to take on issues and engage in problem-solving. At this time, a formal vision or set of goals should be established to guide this work.
Communication:	Effective, open communication that helps to build trust - using all forms of media - is critical throughout the work of neighbourhood-building or placemaking.

Kaipatiki Community Facilities Trust

The KCFT was established in August 1982, and registered in 1983 as the 'Birkdale College and Community Pool Trust' by the former Birkenhead City Council (BCC) and Birkdale College alongside the community at large. In 1986 the former BCC increased its delivery as a contract partner to deliver recreation spaces and services to the Birkenhead community. The Trust was registered again in 1994 as 'The Birkenhead Community Facilities Trust's (CFT) to accommodate the changes within the former North Shore City Council (NSCC) on the 1989 amalgamation into NSCC. Contract role was to be continued. Again in 2010 the amalgamation into Auckland Council, and continues its role. The Kaipatiki Community Facilities Trust undertakes another name change in 2015) is the lead delivery provider (community development, events and programmes) to the Kaipatiki Local Board/Auckland Council.

The Trust is a Registered Charitable Trust under the Charitable Trusts Act 1957 and the Charities Act 2005. The KCFT is registered with the Charities Commission. CC 22435

The KCFT is governed by a board of trustees. Trustees take overall control of and responsibility of the KCFT under the stewardship of the Manager. Trustees are responsible for approving the Schedule 1 (contractual) and Statement of Financial Budgets. The number of trustees will be not less than five or more than eight under plus the chairperson. All trustees are guided by the Charitable Trusts Amendment Act 1993, the Trustee Amendment Act 1988, the Local Government Act 2002, the Employment Relations Act 2000, the Health and Safety in Employment Acts 1992/2002 and other legislation which has a direct bearing on the trust from time to time. Trustees are also guided by the requirements of the Trust Deed and receive no remuneration for their duties as trustees. The KCFT delegates the day-to-day management operation of the KCFT to the Manager who reports monthly to the board. The Board meets monthly to consider management and financial reports and to make decisions for the prudent management of the KCFT. The KCFT reports on regular cycle to the Kaipatiki Local Board and the KCFT is committed at all times to acting consistently with the principles of the Treaty of Waitangi.

The Trust is in the business of:

- Community Development
- Implement better methods of work....
- Produce better projects or services...
- Satisfy consumer demand...
- Keep organisations networked.....
- Encourage collaboration.....
- Placemaking.....placeshaping
- Create community material wealth.....

With the natural systems view in mind, it could be said that: the aim of a community trust is to help create a future in which it and the whole earth system can maintain themselves in a dynamic, symbolic and learning relationship with its larger environment (system) and to continually renew itself.

A community that is developed from this model would:

- Use resources in a manner that accounts for the whole system's requirements
- Recycle spent resources to sub-systems which support the whole system's renewal and evolutionary processes.
- Exchange knowledge with other communities and use that learning to create still more self-sustaining systems
- Provide satisfying, cooperative and evolving work processes that enable people to use and develop their best talents and skills
- Make learning and community development one of the communities highest priorities.

PERFORMANCE INDICATORS:

Whilst the objective of the KCFT is to provide community development leadership within the Kaipatiki Local Board area, (Partnering Document 2015) we will of course provide services outside those parameters to meet local needs and address local trends in a collaborative working model.. These outcomes reflect the breadth of the work the KCFT undertakes, in partnership with the Kaipatiki Local Board, and its communities, however underpinning all of these is a strong partnership base across the community, that works with us for the benefit of the residents of Kaipatiki. The KCFT will report on opportunities and trends, and alongside the prescribed monthly plan, will prepare and file full and concise reports on a quarterly basis. The KCFT does not have capital commitments as the KCFT has the use of Auckland Council property which is support by the Kaipatiki Local Board.

The KCFT holds its Annual General Meeting in August/September of each year, where the appropriate documents are tabled, received and filed.

Report Card In 2020 The Trust has

- Implemented better methods of work....in local neighbourhoods
- Produced solid projects or services...in the environment and neighbourhoods
- Has satisfied consumer demand...through events of excellence
- Kept organisations networked..... Kaipatiki Local Board informed
- Encouraged collaboration.....and partnering
- Placemaking.....in five local neighbourhoods with key results
- Create community material wealth.....in their own environment
- Created communities that care..... and caring neighbourhoods.

The Current Trustees:

Peter Burn	<i>Chairperson</i>
Julie Sutherland	<i>Deputy Chair</i>
Joan Lardner-Rivlin	
Cushla Barfoot	
Michelle Webb- Atkinson	
Senthil Purmel	
Lorene Pigg	
Tania Pompallier	
Jeremy Brabant	

The Current Full Time Staff:

Jill Nerheny	Team Leader/Community Development and Strategic Partnerships
Michelle Whiu	Kaiwhakahaere, Events Programmes/Projects & Community Resources
Sonia Nerheny	Navigator = Jobs4Youth Kaipatiki Local Youth Board, Children and Student Panels, and Youth Projects and Mentoring;
Midi Rapana	Connector – Employment Northcote

The Current Part Time Staff:

Shirley McKain	Field Worker = Winter/Summer Fun
Sue Heathwaite	Connector = Community Placemaking/ Sustainable Neighbourhoods
Deb Jury	Administration Accounts (On Contract)

About Kaipatiki INTRODUCTION

This local board area includes the suburbs of Northcote, Birkenhead, Glenfield, Hillcrest, Highbury, Birkdale and Beach Haven. It also includes a large commercial area in and around Target Road, Link Road and Wairau Valley, as well as main shopping malls and centres at Glenfield, Northcote and Highbury.

Local domains and reserves include Kauri Point Domain, Birkenhead Domain and the Tuff Crater Reserve. Other features include the Auckland University of Technology campus at Northcote and the iconic Chelsea Sugar Refinery at Birkenhead.

The Population:89.900 Between the 2006 and 2013 censuses, the population increased by 4 per cent, lower than the regional growth rate of 8 per cent during that time. In 2013, the proportion of the local population who were of working age was similar to the regional proportion, with 69 per cent aged between 15 and 64 years, compared with 68 per cent regionally. The median age was 35.2 years, similar to the regional median of 35.1 years.

The area has a relatively high proportion of local residents in the broad 'Asian' ethnic group, at 26 per cent (compared with 23% regionally). A relatively large proportion (40%) of local residents were born overseas, and of that group, 43 per cent had been in New Zealand for less than ten years.

The largest number were born in the United Kingdom or the People's Republic of China.



